

Queen's University



Queen's

turns to
you!



Birdseye View QUEEN'S UNIVERSITY KINGSTON, ONT.

The Chancellor's Message

Sir Robert Laird Borden, P.C., G.C.M.G., K.C.
Chancellor of Queen's University

“IN the educational life of Canada, Queen's occupies a distinctive and highly important place, and she has made notable contribution to our national culture in its broadest aspects. That her lamp may be kept burning and her light undimmed, this campaign has been undertaken. It should make a strong appeal to the intellectual interests and the spiritual sympathies of the Canadian people, to whom I warmly and earnestly commend it.”



QUEEN'S TURNS TO YOU!

By The Rev. R. Bruce Taylor, D.D., LL.D.
Principal of Queen's University

In its need of additional endowment, Queen's turns first of all to you—its graduates and friends. Eight years ago, in response to the generous challenge of the chancellor, Dr. James Douglas, that he would give five hundred thousand dollars for endowment if an equal amount could be raised, an effort was made which secured the conditional gift of Dr. Douglas and placed the total endowment of the university at two million dollars. At that time we thought that the future of the institution was secured for many a day.

Year by year, however, we have found our margin of income steadily diminishing. Next year unless we have additional revenue we shall close with a balance on the wrong side. This is due to no extravagance. The administration of the university has been economical, almost parsimonious.

Queen's has existed and flourished by practising the high discipline of doing without things. There is a point, however, at which economy becomes not a virtue but a fault. In a family it may come to mean starved and stunted children, and in a university competing with other institutions of learning and depending for its reputation upon the eminence of its staff, it may mean disintegration and the tacit acceptance of standards short of the best.

The trustees, convinced that the prestige of the university and its power for good cannot be maintained under present conditions, are accordingly making a strenuous appeal to all who are interested in national education as well as to those who look with pride to years spent amidst these grey and beautiful walls.

In the course of the campaign which has just been launched for the furtherance of Queen's objective, meetings will be held everywhere with groups of alumni. Full information will be given and questions will





be invited. Meanwhile a few facts may be set before you in answer to the questions that will most readily suggest themselves.

University Revenue and How Expended.

The revenue of the University at the present time is about \$500,000 a year, derived from three main sources: a grant from the Ontario Government, from investments, and from students' fees.

The main charge upon the University funds is the payment of salaries, which amounts to about \$300,000 per annum.

But the charges for upkeep have also been steadily rising, in part owing to the increased cost of everything since the war, but in the main because of the large extensions that have been made to the University plant.

A great building programme has been carried out in the last decade, and the increased outlay thus caused is not to be avoided.

“But,” it may be asked, “why should outlays be allowed to increase while revenues are fixed?”

The main answer to this question lies in the fact that knowledge does not remain a fixed quantity, and increased knowledge means increased effort on the part of a university to provide instruction in each extended science.

A university worthy of the name has not merely to deal with the general stock of learning but has itself to suggest the tracks which its ablest and most imaginative students may follow. You know how Queen's has blazed the trail for Canadian universities in many directions, in the creation and development of extra-mural work, in co-education, in the education of women for the medical profession. But if her teachers had not been men of vision, these practical policies would never have been developed.





Salaries.

In the long run, the influence of any university depends not upon its building nor upon its policies, but upon the quality of its staff.

Encouragement must be given to brilliant men if they are to be kept within the walls of Queen's. Such salaries must be paid as will save senior men from financial worry and shall at the same time hold out adequate inducement to juniors.

Queen's has made large demands on the loyalty of its staff, but we can hardly expect to hold our best men unless we are able to pay them such salaries as shall in some measure compare with those offered in other institutions.

Summer School and Extra-Mural Courses.

The Summer School and Extra-Mural Courses, by their immense success, have created their own problems. We may expect that, in a year or so, the Summer School in Arts will be larger than the winter school; and we have to supply teaching of the same high quality as that given to the students in the longer terms.

The extra-mural work, begun with so much doubt from within and criticism from without, has vindicated itself and proved of enormous value to the educational life of Canada. Yet constant care is required to see that standards are maintained, and care means men and well paid men.

The Library.

Our library is an institution of which the University is justly proud. But to completely fulfil its true function it must not only be adequately staffed for cataloguing and other duties, but provision must be made for the constant acquisition of new books—and this, of course, means money.





A Students' Union.

A Students' Union is a matter that Queen's men have had before them since the close of the war, when a plebiscite determined that this would be the most suitable form of a war memorial. The undergraduates have raised a considerable sum of money for this purpose, and this movement for a Students' Union becomes an important factor in the larger endowment scheme now launched. The trustees, therefore, intend to set aside from the earliest replies to this appeal \$100,000, to augment the fund already raised by the undergraduate body. There could be no more worthy object than the setting up on the Campus of a fitting memorial to the sacrifices that the students of Queen's made in the cause of honour and justice.

Geological Research.

Plans for the endowment of a Chair in Geological Research in memory of the late Dr. W. G. Miller, which has already been initiated, will also become merged in the wider scheme now under way for the comprehensive betterment of Queen's University. Much interest is being taken in this scheme by the larger mining corporations of Canada.

Queen's Turns To You!

Queen's turns in its necessity first to the men and women who hold its degrees and look back on its teaching and influence with gratitude. It is known throughout the university world for the extent to which it has been able to help itself through the loyalty of its graduates. True, the Government of Ontario has been a generous friend to the University, but it has its own financial problems to meet, and it has told the Trustees that they must now bestir themselves and meet the present crisis confronting Queen's by independent appeal.

Time and again Queen's has had to meet critical situations, and the general public as well as the graduates have rallied to its support. Once more the University makes an appeal which springs from sheer necessity.

Queen's turns to you!





CAREFUL FINANCING

By W. E. McNeill, Ph. D., Registrar and Treasurer of Queen's University :



FIVE years ago when a Royal Commission made a survey of the work and finances of the government-aided universities of Ontario, Queen's reported that its expenditure for 1920-21 would be \$456,000. The expenditure for 1925-26 will be \$500,000.

In five years operating costs have increased only 10%.

Yet in the same five years the budget of the City of Kingston has increased 25% and of neighbouring universities nearly 30%.

In these five years there have been added to the university equipment a football stadium and a skating rink with artificial ice, a new central heating and power plant with a thermodynamics laboratory, a new greenhouse, a new library, new pathological laboratories, a reconstructed building for anatomy and pharmacology, a new residence for women, with two spacious houses as annexes, the whole involving a capital expenditure of \$1,250,000. Though most of this money was donated and part of the carrying costs are not a charge upon revenue, it is a matter of great pride to the University to have so greatly increased its material equipment without reducing its appropriations in other directions and without creating a deficit.

The policy of the trustees is to balance the budget. Expenditures are made only if the necessary funds are available.

This appeal for increased endowment is made because the time has come when present revenues, however economically administered, are no longer sufficient to meet the minimum needs of the University as a progressive institution.

Those who give are assured that nowhere else has the dollar a greater purchasing power.





The Obligation to Assist.

The obligation to assist the University falls first on former students. It is their university; they have had its training; through its help they have got their start in life.

In no university do the fees meet more than a small part of the cost of instruction. Only through the generous gifts of individuals or of governments are great educational plants established and maintained. At Queen's, towards a total annual expenditure of \$500,000, the students contribute in fees only \$165,000, or about one-third.

Deducting the average fees in each faculty and making no charge beyond maintenance, for land, buildings, or equipment, each student at present costs the University as follows:

	Each Year	Whole Course
Faculty of Arts	\$229	\$ 916
Faculty of Applied Science	524	2096
Faculty of Medicine	302	1812

The obligation to assist Queen's falls largely on public-spirited citizens. The national life would be less vigorous if this great university faltered in its work. The quality of its staff, the thoroughness of its training, the enthusiasm of its graduates have brought to its halls in large numbers students from every province in Canada. This year 100 are from Quebec and the east, and 225 from the western provinces.

Queen's has no large body of wealthy alumni to rely on. The University has served great numbers who could not afford to go elsewhere. Most of its graduates are salaried men. They are not capitalists or industrial leaders, but lawyers, doctors and engineers, Ministers and teachers. They have no great sums to give, and the University cannot restrict its appeal to them. It is compelled to call upon all who believe in education and in the distinctive service which Queen's is rendering.

